



Rainbow Bridge and Tokyo Bay

RISK EVIDENCE · LEADERSHIP AND TRIP STAFF

Activity Risk Profile

Cherry Blossom Tokyo · HIS-T01

105 Activities scored	7 Dimensions per activity	100% Coverage of the itinerary	1.44 Overall mean, of a scale to 5
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DESTINATION

Tokyo, Japan

DATES

Sat 13 – Sat 20 March 2027

PARTICIPANTS

20 students, Years 10–12

OBSERVED RANGE

1.00 to 1.86

HIGHEST SINGLE DIMENSION

3 of 5 — Supervision Load

DISTINCT PROFILES

19 across 105 activities

WHAT A SCORE IS, AND WHAT IT IS NOT

The numbers on these pages are **ETI360 modeling conventions for ranking exposure** across the activities of one trip. They are not safety verdicts. A low score does not certify that an activity is safe, and a high score does not mean an activity should not run. Their purpose is comparative: they put the trip's activities in order so that attention, supervision and planning effort land where this itinerary actually concentrates its exposure. The judgment that follows remains the school's.

PAGE 2 The seven dimensions — the radar, the per-dimension means, and what the shape shows

PAGE 3 Every activity, scored — all 105 activities against all seven dimensions

PAGE 4 Where the exposure sits — by activity type, by day, and what follows

RISK REVIEW AND DOCUMENTATION BY **ETI360**

The profile across all 105 activities

MEAN AND PEAK · SCALE 1 TO 5



KEY	DIMENSION	MEAN	PEAK	MEAN ON SCALE	PEAK COUNT
SL	Supervision Load	2.32	3		3 on 38
LE	Location Exposure	1.57	2		2 on 60
EA	Emergency Access	1.50	2		2 on 53
EN	Environmental	1.43	2		2 on 45
PI	Physical Intensity	1.24	2		2 on 25
SR	Skill Required	1.02	2		2 on 2
ED	Equipment Dependence	1.01	2		2 on 1

HOW TO READ THE METER

The teal bar is the mean against the full 1-to-5 scale; the coral mark is the highest score any single activity reached on that dimension.

THE SHAPE OF THE ANSWER

Nothing on this trip reaches 4 or 5 on any dimension, so the whole plot sits inside the first three rings of five. That is the finding, not a rendering artifact.

What the profile shows

The seven dimensions do not move together on this trip. Six of them sit between 1.01 and 1.57 and never exceed 2 on any single activity. **Supervision Load is the exception** — it averages 2.32 and reaches 3 on 38 of the 105 activities.

What lifts supervision load here is crowd density and independent movement, not difficulty. Skill Required is 1 on 103 of 105 activities and Equipment Dependence is 1 on 104: a city itinerary with no technical, water-based or equipment-led activity in it.

READING THE SCORES

Location Exposure sits at 2 on 60 activities, and 35 of those are ground transport. The trip's exposure concentrates in moving 20 students through Tokyo's rail network and on foot between venues, and in the four free-time blocks where students move in small groups.

Emergency Access scores 2 on 53 activities. That dimension is best read next to the location register: of 36 assessed locations, 16 carry a usable hospital assignment and 20 do not — 16 hold none, and four central Tokyo venues are matched to a Narita clinic in error.

The six activities at the top of the range

MEAN 1.86 · SCORED ON 13 OF A POSSIBLE 35

Chidorigafuchi

Day 3 · blossom viewing along the moat

Sensō-ji Temple

Day 4 · self-guided, Nakamise street

Tsukiji Outer Market

Day 4 · stalls and narrow lanes

Meiji Jingū

Day 5 · forest approach and shrine

Takeshita Street

Day 5 · dense pedestrian shopping street

Ueno Park

Day 6 · hanami crowds at peak season

All six share the same driver: a public, crowded, partly self-directed setting rather than a hazardous one. Five of the six carry the identical profile 2·3·2·2·1·2·1; Chidorigafuchi differs only in trading a point of emergency access for a point of equipment dependence.

What each axis reads

THE SEVEN KEYS, IN THE PAGE ORDER

- PI Physical Intensity** — the physical demand the activity places on a student, from seated and static to sustained exertion.
- LE Location Exposure** — how open and public the setting is, and how easily a group can be held together in it.
- SR Skill Required** — the competence a student needs before taking part.
- ED Equipment Dependence** — how far safe conduct rests on equipment being present and serviceable.

- SL Supervision Load** — how much active supervision the setting asks of the adults present.
- EA Emergency Access** — how readily definitive care can be reached from where the activity takes place.
- EN Environmental** — weather, surface and daylight conditions bearing on the activity.

Every activity, scored

19 DISTINCT PROFILES · 105 ACTIVITIES · NOTHING OMITTED

SCORE 1 Minimal 2 Low 3 Moderate 4 Elevated 5 High Observed on this trip: 1 to 3

PI	SL	LE	EA	SR	EN	ED	MEAN	COUNT	WHAT SITS AT THIS PROFILE
2	3	2	2	1	2	1	1.86	5	Sensō-ji, Tsukiji Outer Market, Meiji Jingū, Takeshita Street, Ueno Park
2	3	2	1	1	2	2	1.86	1	Chidorigafuchi blossom viewing, Day 3
1	3	2	2	1	2	1	1.71	11	Rail and walking transfers between venues, Days 3 to 5 — Yamanote and subway legs, and the walks in Asakusa, Sumida and Harajuku
2	2	2	2	1	2	1	1.71	7	Longer on-foot transfers, Days 5 to 7 — Ueno, Akihabara, Roppongi and Ginza
2	3	2	1	1	2	1	1.71	5	Shibuya Crossing observation, and all four free-time blocks — Shibuya and Shinjuku on Day 2, Marunouchi on Day 3, Ginza on Day 7
2	3	2	2	1	1	1	1.71	1	Akihabara Electric Town, Day 6 — indoors, so no environmental point
1	2	2	2	1	2	1	1.57	5	Short transfers and staff-accompanied free time in quieter districts
2	2	2	1	1	2	1	1.57	5	Walking legs close to the Shinjuku base, and one staff-led venue visit
1	2	2	2	1	1	1	1.43	10	Indoor transfers and seated restaurant meals away from the base district
1	3	1	2	1	1	1	1.43	6	Overnight periods at the Shinjuku base, and hotel-side free time
1	2	2	1	1	2	1	1.43	5	Outdoor walking legs within the Shinjuku and Shibuya core
1	2	1	2	2	1	1	1.43	2	The two workshop sessions — origami and calligraphy, Day 7. The only activities scoring 2 for skill
2	3	1	1	1	1	1	1.43	1	A ticketed indoor venue with high internal footfall, Day 3
1	2	1	2	1	2	1	1.43	1	The overnight sector on Day 1, SQ638 Changi to Narita
1	3	1	1	1	1	1	1.29	8	Hotel-based evenings and in-house free time across the seven nights
1	2	2	1	1	1	1	1.29	5	Airport assembly and check-in, plus meals and one transfer in public concourses
1	2	1	2	1	1	1	1.29	5	The Day 8 return sector, hotel checkout, and meals at distance from assigned care
1	2	1	1	1	1	1	1.14	18	The itinerary's baseline — seated meals, briefings and enclosed venue time. The single largest block
1	1	1	1	1	1	1	1.00	4	Sleeping hours at the base, where students are accounted for and static

READING THE MATRIX

Each row is one **distinct combination of the seven scores**, not a sample. Every one of the 105 activities falls into exactly one row, and the counts sum to 105 — nothing has been selected out.

Nineteen profiles across 105 activities is a tight spread, and the reason is visible in the columns: Skill Required and Equipment Dependence are almost flat, so the variation comes from four dimensions rather than seven. The practical consequence is that **the controls that matter on this trip repeat** — headcounts, movement discipline in crowds, and a clear regrouping point — rather than differing venue by venue.

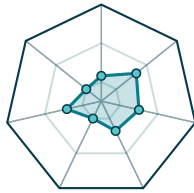


Shibuya Crossing, Tokyo

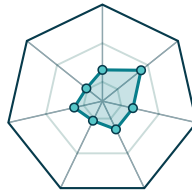
By activity type

ALL SEVEN CATEGORIES · 105 ACTIVITIES

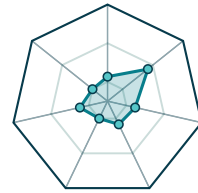
Ground transport
35 activities · mean 1.60



Staff-led activity
16 activities · mean 1.59



Free time
15 activities · mean 1.46

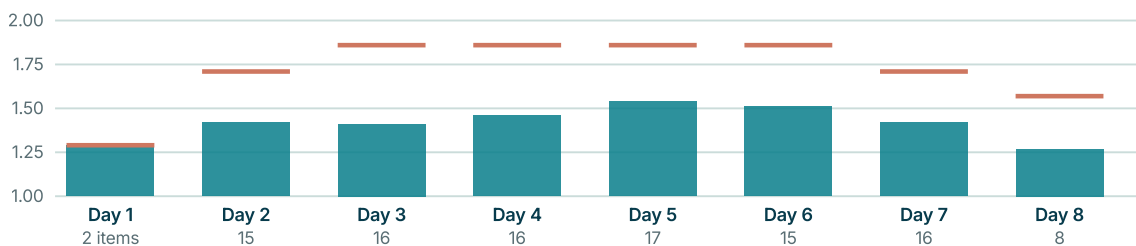


Axes in the page-2 order, clockwise from the top — PI, SL, LE, EA, SR, EN, ED — with rings at 1, 3 and 5. Ground transport is the widest shape on the outer edge: it is the only category where location exposure reaches a mean of 2.00. Free time is the narrowest of the three but carries the highest supervision load on the trip, 2.67.

CATEGORY	N	PI	SL	LE	EA	SR	EN	ED	MEAN	PEAK
Ground transport	35	1.31	2.31	2.00	1.71	1.00	1.83	1.00	1.60	1.71
Staff-led activity	16	1.62	2.56	1.62	1.62	1.12	1.50	1.06	1.59	1.86
Free time	15	1.27	2.67	1.47	1.33	1.00	1.47	1.00	1.46	1.71
Air transport	2	1.00	2.00	1.00	2.00	1.00	1.50	1.00	1.36	1.43
Accommodation	13	1.00	2.31	1.00	1.38	1.00	1.00	1.00	1.24	1.43
Meals	19	1.00	2.00	1.32	1.32	1.00	1.00	1.00	1.23	1.43
Logistics	5	1.00	2.00	1.40	1.00	1.00	1.00	1.00	1.20	1.29

By day

MEAN AND PEAK PER DAY



Teal columns are the day's mean; the coral rules are the day's highest single activity. The axis is drawn 1.00 to 2.00 so the differences are visible — on the full 1-to-5 scale every column would sit in the lowest fifth. Day 5 is the busiest and highest-mean day at 17 items and 1.54; Days 1 and 8 are travel days and sit lowest. On Day 1 the mean and the peak coincide, because both scored items carry the same profile.

What follows from this

METHOD, TRIGGERS AND OPEN ITEMS

WHAT TRIGGERED A FULL RISK ASSESSMENT

Four activities carry a RAMS requirement: the free-time blocks in **Shibuya and Shinjuku on Day 2**, **Marunouchi on Day 3**, and **Ginza on Day 7**. None of the four was triggered by score — no activity on this trip approaches the summed threshold of 17, and none reaches 4 on any dimension. All four were triggered by the rule covering unsupervised time in public settings.

They are assessed together as one grouped assessment, **Urban Free Time — Tokyo Districts**, carrying five risks with controls, residual scores and emergency actions. Commercial aviation is excluded from RAMS as carrier- and regulator-managed; the ground interfaces at each airport are scored separately as transport.

CARRIED OPEN AGAINST THESE SCORES

Day 5 evening. An evening stage show in Shinjuku is scored against the venue recorded in the pack. That venue is an open question with the operator, so the row is provisional.

Emergency access. Twenty of 36 assessed locations lack a usable hospital assignment, which limits how far that dimension can be read at venue level.

Staffing. Four staff at a 1:5 ratio is the operator's own submission and is not independently verified; supervision load is scored on the activity, not on the ratio.

Provider. Brightside Educational Tours of Cambridge is the operator's own description; a provider profile is not yet held.

Harborview International School is a functionally fictitious reference school. The venues, routes and travel times shown are real; the school and its participants are not. ETI360 structures risk evidence to support leadership judgment. It does not advise, certify, or guarantee outcomes, and it has not independently verified all operator-supplied information. Responsibility for operational decisions and duty of care remains with the trip organizer.