

Cherry Blossom Tokyo

TRIP	DATES	DURATION	PARTICIPANTS
HIS-T01	13–20 March 2027	8 days / 7 nights	20 students

SCHOOL

Harborview International School

Harborview International School is a functionally fictitious reference school. The venues, routes and travel times shown are real; the school and its participants are not.

— Rainbow Bridge and Tokyo Bay

Twenty students, eight days, and a single base in Shinjuku.

PROGRAM 8 days / 7 nights Sat 13 – Sat 20 March 2027. Educational travel.	PARTICIPANTS 20 students Year group recorded as Y10–Y12 in the operator's report.	SUPERVISION 4 staff · 1:5 Operator-supplied figure. Not independently verified, and absent from every other document in the pack.	PROVIDER Brightside Educational Tours Cambridge, UK. Cultural and heritage specialist — the operator's own description. No provider profile is held yet.
SCHEDULED ACTIVITIES 105 Every one scored on the 7-dimension Activity Risk Profile.	LOCATIONS ASSESSED 36 Each with a rating and an operational profile. 16 carry a usable nearest hospital; the gap is on the open-items slide.	ACCOMMODATION One hotel, 7 nights Hotel Gracery Shinjuku, Kabukicho. No second base.	COST Not yet set No per-student figure exists in any document in the pack.

THE EIGHT DAYS

Every day radiates out from one hotel and returns to it by nightfall.

DAY 1	DAY 2	DAY 3	DAY 4	DAY 5	DAY 6	DAY 7	DAY 8
Sat 13 Mar	Sun 14 Mar	Mon 15 Mar	Tue 16 Mar	Wed 17 Mar	Thu 18 Mar	Fri 19 Mar	Sat 20 Mar
Changi assembly, night flight	Narita, Shinjuku, Shibuya	Odaiba art, palace moat teamLab	Asakusa, Skytree, Tsukiji	Meiji Jingū and Harajuku	Ueno and Akihabara	Craft workshops, Kabuki	Checkout, Haneda, home
Group forms at Changi T3 from 21:00. SQ638 departs 23:59.	Lands 06:29. Narita Express to base, then the crossing.	Planets, then the East Gardens and Chidorigafuchi.	Sensō-ji at opening, the tower, then the outer market.	Shrine forest, Takeshita Street, a Shinjuku evening.	Tokyo National Museum, the park in blossom, Electric Town.	Origami and calligraphy, then three hours at Kabuki-za.	Bus from Shinjuku. SQ637 lands Changi 21:00.

One scheduling question for the provider. Day 3 falls on a Monday, and the audit records the Imperial Palace East Gardens as closed on Mondays. A question for Brightside, not a finding — but it sits on the critical path for that day.

THE SETTINGS THAT CARRY THE SCORE

The six highest-scoring activities are all crowded public places, on Days 2 to 6.



Shibuya Crossing, Tokyo

DAY 2 · SUN 14 MAR

Shibuya Crossing

Up to 3,000 pedestrians a signal cycle. Maximum 8 students per adult.



Tatsumi Yagura, Imperial Palace East Gardens

DAY 3 · MON 15 MAR

The palace moat

Chidorigafuchi scores 1.86, joint highest on the trip. No hospital assignment.



Sensō-ji Temple, Asakusa

DAY 4 · TUE 16 MAR

Sensō-ji and Tsukiji

Two of the six on one day. An 08:45 start beats the Nakamise-dori crowd.



Shinobazu Pond, Ueno Park

DAY 6 · THU 18 MAR

Ueno Park

Two hours of hanami crowds, the densest open-air setting of the week.

Meiji Jingū and Takeshita Street, both Day 5, complete the six. Five share the profile 2·3·2·2·1·2·1.

WHERE THEY STAY, HOW THEY MOVE

One hotel for seven nights, and a group that moves on scheduled rail.

Hotel Gracery Shinjuku, Kabukicho — no second base.
The night of 13 March is spent in the air.

35 land transport movements, mostly JR Yamanote and the subway. No coach program is recorded.

In / out The group arrives at Narita and departs from Haneda — two airports, two different ground legs.

15 free-time blocks, running 45 to 120 minutes, across four districts.

About the base. Kabukicho carries dense evening foot traffic and limited drop-off, so a pre-agreed meeting point earns its keep.



HOW CARE IS ARRANGED

Sixteen of the thirty-six assessed locations carry a usable hospital assignment; twenty do not yet.

Eight of the sixteen, shown as a sample:

VENUE	ASSIGNED HOSPITAL	DISTANCE	TRAVEL TIME
Hotel Gracery Shinjuku	Tokyo Medical University Hospital	1.5 km	Walkable
Shibuya Crossing	Tokyo Metropolitan Hiroo Hospital	2.4 km	12 min
teamLab Planets, Toyosu	The Jikei University Hospital	3.9 km	13 min
Sensō-ji, Asakusa	Tokyo Metropolitan Bokutoh Hospital	3.0 km	16 min
Tokyo Skytree	Tokyo Metropolitan Bokutoh Hospital	1.9 km	16 min
Meiji Jingū	Tokyo Medical University Hospital	2.0 km	7 min
Ueno Park and museum	Tokyo Metropolitan Bokutoh Hospital	4.7 km	16 min
Akihabara Electric Town	Tokyo Metropolitan Bokutoh Hospital	4.3 km	16 min

Two gaps, both correctable. Of the twenty without a usable assignment, sixteen carry no hospital at all and four central-Tokyo venues are matched to a Narita clinic in error — both excluded above. Ambulance 119, police 110, koban first.

ACTIVITY RISK PROFILE

Supervision load, not physical intensity, is what this trip actually carries.

105 / 105 Activities scored across seven dimensions	100% Coverage of the scheduled program	1.44 Overall mean score across all dimensions	2.32 / 3 Supervision Load — the highest dimension mean
Supervision Load (max 3)		2.32	
Location Exposure (max 2)		1.57	
Emergency Access (max 2)		1.50	
Environmental (max 2)		1.43	
Physical Intensity (max 2)		1.24	
Skill Required (max 2)		1.02	
Equipment Dependence (max 2)		1.01	

A fifteen-year March baseline puts rain on half of comparable days.

52%

of comparable March days saw rain. Cloud 32%, partly cloudy 11%, snow 2%, clear 2%.

14°C

mean high against a 5°C mean low. Across the travel window, highs 13–15°C, lows 4–7°C.

9.8mm

average fall on a rain day, over roughly ten hours, peaking at 10 mm/hr.

11h50m

daylight on 13 March, reaching 12h05m by the 20th. Sunset moves 17:45 to 17:51.

This is a planning input, not a forecast. What turns it into a scheduling decision is the D-3 to D-0 forecast, read against the two days with the least shelter — Ueno Park and Chidorigafuchi. Wet stone at Shibuya is the one environmental risk formally assessed, and it carries a suspension trigger rather than a judgment call on the day.

One risk group is assessed today: urban free time across four Tokyo districts.

G01 · URBAN FREE TIME — TOKYO DISTRICTS	INHERENT	RESIDUAL AFTER CONTROLS
R01 · Wet footway fall near Shibuya Crossing	Likely × Moderate — High	Possible × Moderate — Moderate
R02 · Student approached by a tout or recruiter	Possible × Major — High	Unlikely × Major — Moderate
R03 · Communication failure with no local SIM	Possible × Moderate — Moderate	Unlikely × Moderate — Moderate
R04 · Separation in a crowd crush	Possible × Moderate — Moderate	Unlikely × Moderate — Moderate
R05 · Disorientation in a dense transit hub	Likely × Minor — Moderate	Unlikely × Minor — Low

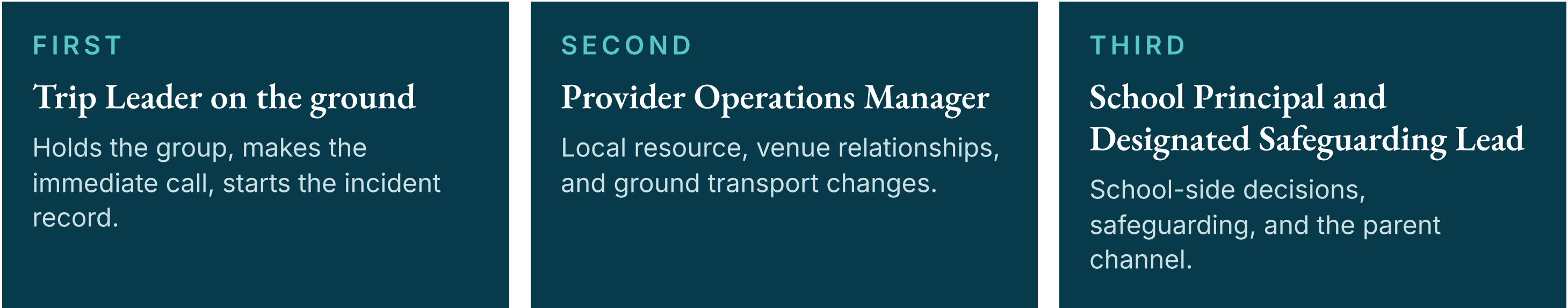
Coverage as it stands, not coverage at departure. Five assessed risks sit against 105 activities. Air travel, the 35 ground movements, accommodation, and individual venues are not yet assessed. Scales reference ISO 31000, 31030, 31031 and BS 8848.

Seven items are still open, and each one narrows what sign-off can cover today.

Provider due diligence Profile, accreditations, insurance, safety record, and safeguarding all read "information not yet available."	Booking confirmations Nine timed-entry venues, teamLab and Kabuki-za among them, carry no recorded confirmation.	Cost and flights No per-student figure exists, and the operator's own report both includes and excludes international flights.
Venue resolution Three activities name one venue in the itinerary and a different one in the audit — origami, calligraphy, and the day-7 lunch.	Day-3 dinner district Kappou Yoshiba appears in Marunouchi and in Sumida, roughly 5 km apart. Both transfer legs cannot be right.	Risk coverage One assessed group against 105 activities, with transport, accommodation, and venues still to come.
Day 5 evening venue. The recorded venue is a Kabukicho basement cabaret widely reported as closed; confirm the actual venue with the operator.		

WHO IS CALLED, AND IN WHAT ORDER

Every call has a named next step, from the pavement to the Principal.



Parents hear from the school, not from us. The school issues a nightly update through its own channel. ETI360 does not publish to parents, and the trip leader is not expected to answer individual parent messages while supervising a group. Should the school elect Tier 3 Dynamic Risk Operations, this same escalation runs against the Duty Manager Dashboard rather than by phone alone.

WHAT THE SCHOOL RECEIVES

Eight documents, arranged by the tier of work each belongs to.

TIER 2 · APPROVAL AND EVIDENCE

Trip Overview

The trip on one page.

Leadership Briefing Deck

This document, for the committee.

Risk Assessment Summary

Hazards, controls, residual position.

Activity Risk Profile

105 activities across seven dimensions.

TIER 2 · PLANNING AND DEPARTURE

Route Intelligence

Two pages per route day, generated from the track.

Weather and Conditions

Climate normals for the travel window.

Parent Itinerary

For families. Risk work stays school-side.

TIER 2 · IN THE FIELD

Teacher Operational Guide

Carried by trip leaders. Emergency page first.

Tier 1 Organisational Baseline — not in this pack

The school’s standing position, renewed annually and held outside any one trip.

The Duty Manager Dashboard — a surface, not a document

Tier 3 runs live and school-operated; the record is made as the trip runs.

Three positions are available to the committee today.

POSITION ONE

Approve as scheduled

The program proceeds on the dates and itinerary shown, with provider due diligence, nine bookings, the cost, and the flight position unresolved at the moment of approval. The committee carries those seven open items forward.

POSITION TWO

Approve, subject to the seven items closing

Approval takes effect once due diligence, bookings, cost, and the venue conflicts — including the day-5 evening venue — are resolved, with a review point before any deposit is committed. The itinerary is unaffected; the evidence base is not.

POSITION THREE

Defer to the next meeting

Brightside is asked for due diligence, booking confirmations, and venue resolution first, and the RAMS is extended to transport, accommodation, and venues. March 2027 leaves room for this; a later cycle would not.

ETI360 structures the evidence; it does not approve the trip. The decision to proceed, and the duty of care that follows it, remain with Harborview International School — a functionally fictitious reference school. The venues, routes and travel times shown are real; the school and its participants are not.